

## Audit & Risk Committee Charter

### Membership

The Audit and Risk Committee (**Committee**) will consist of at least three members. Members will be appointed by the Board where possible from amongst the Non- Executive Directors, a majority of whom, where possible, will also be independent<sup>1</sup>. The Board may remove and replace members of the Committee by a majority of the Board then in office.

In addition, the Committee will comprise:

- (a) members who can all read and understand financial statements and are otherwise financially literate;
- (b) at least one member with financial expertise either as a qualified accountant or other financial professional with experience in financial and accounting matters; and
- (c) at least one member who has an understanding of the industry and risks in which the Company operates.

### Chairman

The Committee will appoint an independent Director, other than the Chairman of the Board, to be the Chairman of the Committee (**Chairman**).

### Secretary

The Company Secretary will be the Secretary of the Committee (**Secretary**).

### Other attendees

- The Chief Executive Officer (**CEO**) as well as other members of senior management may be invited to be present for all or part of the meetings of the Committee but will not be members of the Committee.
- Representatives of the external auditor are expected to attend each meeting of the Committee and at least once a year the Committee shall meet with the external auditors without any management staff or executives present.

### Quorum

A quorum will be a majority of members.

## Meetings

- Committee meetings will be held not less than two times a year so as to enable the Committee to undertake its role effectively. In addition, the Chairman will be required to call a meeting of the Committee if requested to do so by any member of the Committee, the CEO, or the external auditor.

## Authority

- The Committee is authorised by the Board to investigate any activity within its charter. The Committee will have access to management and auditors with or without management present and has rights to seek explanations and additional information. Members of the Committee have rights of access to the books and records of the Company to enable them to discharge their duties as members of the Committee, except where the Board determines that such access would be adverse to the Company's interests. The Committee is authorised to seek any information it requires from any employees and all employees are directed to cooperate with any request made by the Committee.
- The Committee is authorised by the Board to obtain outside legal or other independent professional advice and to secure the attendance of outsiders with relevant experience and expertise if it considers this necessary to complement the technical abilities of the existing members.
  - The Committee is required to make recommendations to the Board on all matters within the Committee's charter.
  - The Committee may initiate special investigations as it thinks fit, or as directed by the Board in relation to its responsibilities.

## Reporting procedures

The Committee will keep minutes of its meetings. The Secretary shall circulate the minutes of the meetings of the Committee to all members of the Committee for comment and change before being signed by the Chairman of the Committee and circulated to the Board with the Board papers for the next Board meeting. The minutes are to be tabled at the Board meeting following the Committee meeting along with any recommendations of the Committee. All minutes will be entered into a minute book maintained for that purpose and will be available for inspection by any Director.

## Reliance on professional or expert advice and information

Each member of the Committee will be entitled to rely on information, or professional or expert advice, to the extent permitted by law, given or prepared by:

- (a) an employee of the Company whom the member believes on reasonable grounds to be reliable and competent in relation to the matters concerned;

- (b) a professional advisor or expert in relation to matters that the member believes on reasonable grounds to be within the advisor's or expert's professional or expert competence; or
- (c) another Director or officer of the Company in relation to matters within the Director's or officer's authority.

## Responsibilities of the Committee

The Committee is responsible for reviewing the integrity of the Company's financial reporting, overseeing the independence of the external auditors and the function of internal control procedures (**Audit Section**) and oversight of the Company's risk management and control framework (**Risk Section**). An explanation of the roles and duties of each section is set out below.

## Audit Section

### Financial statements

The Committee shall:

- (a) before it approves the entity's financial statements for a financial period, receive from its Chief Executive Officer (**CEO**) or equivalent and Chief Financial Officer (**CFO**) a declaration (partly for the purposes of section 295A of the *Corporations Act 2001* (Cth) (**Corporations Act**)) (**Declaration**) that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal controls which is operating effectively;
- (b) review the audited annual and half-yearly financial statements and any reports which accompany published financial statements before submission to the Board, recommending their approval, focusing particularly on:
  - (i) the appropriateness of the accounting principles adopted by the management in the financial statements and the integrity of the Company's financial reporting;
  - (ii) any changes in accounting policies and practices;
  - (iii) major areas of judgement;
  - (iv) significant adjustments, accounting and financial reporting issues resulting from the internal and external audit;
  - (v) compliance with accounting policies and standards; and
  - (vi) compliance with legal requirements;

- (c) review the evaluation by management of factors related to the independence of the Company's public accountant and to assist them in the preservation of such independence; and
- (d) oversee the appointment of the Company's public accountant by the Board.

## **Related party transactions**

The Committee shall monitor and review the propriety of any related party transactions.

## **External audit function**

The Committee shall:

- (e) recommend to the Board procedures for the selection and appointment of the external auditor and for the rotation of external audit partners;
- (a) recommend to the Board the appointment of the external auditor;
- (b) annually review the appointment of the external auditor, their independence, the audit fee, and any questions of resignation or dismissal;
- (c) discuss with the external auditor before the audit commences the nature and scope of the audit;
- (d) meet privately with the external auditor on at least an annual basis;
- (e) determine that no management restrictions are being placed upon the external auditor;
- (f) discuss problems and reservations arising from the interim and final audits, and any matters the auditors may wish to discuss (in the absence of management where necessary);
- (g) review the external auditor's management letter and management's response;
- (h) review any regulatory reports on the Company's operations and management's response;
- (i) pre-approve any non-audit services (i.e. any services provided other than in connection with the audit or review of financial statements) to be rendered by the Company's external auditor, including the terms and the fees; and
- (j) ensure that the CFO reports to the Committee on a periodic basis regarding any non-audit services provided by the auditor and the level of fees paid for providing such services.

## **Internal audit function**

The Company's Internal Audit function reports directly to the Committee on the outcome of its activities. The endorsed Internal Audit Charter sets out the requirements and responsibilities of

the Internal Audit function. The Committee's oversight of the Internal Audit function shall include:

- (k) approval of the appointment of the General Manager Audit & Risk;
- (l) approval of the appointment of all non-internal audit services provided by any external service providers;
- (m) endorsement of annual Audit Assurance Plans; and
- (n) review and endorsement of Audit Assurance Reports.

The Committee will meet independently with the General Manager Audit & Risk (including the external service provider where appropriate) to discuss any significant difficulties encountered, including restrictions on the scope of work, access to required information and any other relevant matters.

## **Communication**

The Committee shall:

- (o) provide, through regular meetings, a forum for communication between the Board, senior financial management, staff involved in internal control procedures and the external auditors;
- (p) enhance the credibility and objectivity of financial reports with other interested parties, including creditors, key stakeholders and the general public; and
- (f) establish procedures for complaints and reports regarding accounting, internal accounting controls and auditing matters and ensuring a mechanism for the confidential treatment of such complaints and reports (including the ability to submit complaints and reports anonymously).

## **Assessment of effectiveness**

The Committee shall:

- (g) evaluate the adequacy and effectiveness of the Company's administrative, operating and accounting policies through active communication with the Board and the external auditors; and
- (h) arrange for the annual review of this Charter by the Board.

## **Risk Section**

### **Responsibility**

- (i) The Committee is responsible for the development, oversight and review of the Company's risk management and control framework, except for Project related and technical risks which

are oversight by Project Review Committee.

- (j) Responsibility for control and risk management is delegated to the appropriate level of management within the Company with the CEO or equivalent having ultimate responsibility to the Board for the risk management and control framework.

## **Primary objectives**

The primary objectives of the risk management system at the Company are to ensure:

- (k) all major sources of potential opportunity for any harm to the Company (both existing and potential) are identified, analysed and treated appropriately, whether to the Company as a whole or to specific business activities within the Company;
- (l) business decisions throughout the Company appropriately balance the risk and reward trade off;
- (m) regulatory compliance and integrity in reporting are achieved; and
- (n) senior management, the Board and investors understand the risk profile of the Company.

## **Risk Management System**

In line with these objectives the risk management system covers:

- (o) financial risks;
- (p) project development risks;
- (q) health and safety risks;
- (r) environment risks;
- (s) community and heritage risks;

reputation risks

- (a) legal and compliance risks; and
- (b) production risks.

## **Oversight**

The Committee shall:

- (c) oversee the establishment and implementation by the Board of a system for identifying,

assessing, monitoring and managing material risk throughout the Company. This system will include the Company's internal compliance and control systems;

- (d) annually review the Company's risk management system to ensure the exposure to the various categories of risk are minimised prior to endorsement by the Board;
- (e) ensure that the Company's systems of internal control include procedures for reporting immediately to management and/or the Board any major control weaknesses that are identified;
- (f) oversee procedures for whistleblower protection;
- (g) evaluate the Company's exposure to fraud;
- (h) require reports concerning material actual and suspected breaches of the law, including fraud and theft, and systems to manage this risk;
- (i) take an active interest in ethical considerations regarding the Company's policies and practices;
- (j) monitor the standard of corporate conduct in areas such as arms-length dealings and likely conflicts of interest;
- (k) identify and direct any special projects or investigations deemed necessary;
- (l) ensure the appropriate engagement, employment and deployment of all employees under statutory obligations;
- (m) ensure a safe working culture is sustained in the workforce;
- (n) determine the Company's risk profile describing the material risks, including both financial and non-financial matters, facing the Company; and
- (o) regularly review and update the risk profile.

## **Monitoring risk**

Arrangements put in place by the Committee to monitor risk management include:

- (p) monthly reporting to the Board in respect of operations and the financial position of the Company;
- (q) quarterly rolling forecasts prepared;
- (r) circulation of minutes of relevant committees to the Board and the Chairman of each respective committee; and
- (s) a report to the Board by each committee to be provided on an annual basis

## Material business risks and reporting

- (t) Given the nature of the Company's business it is subject to general risks and certain specific risks. Some of these risks include, but are not limited to, the following:
  - (i) liquidity risk;
  - (ii) operating risks;
  - (iii) loss of key personnel;
  - (iv) reliance on strategic partners; and
  - (v) capital requirements.
- (u) The analysis and evaluation criteria are used to continually assess the impact of risks upon the Company's business objectives. The Committee is responsible for the development of risk mitigation plans and the implementation of risk reduction strategies. The annual business planning process includes careful consideration of internal and external risk profile of the Company.
- (v) The CEO or equivalent and CFO (or equivalent) will report monthly to the Committee and Board on the areas they are responsible for, including material business risks and provide an annual written report to the Board summarising the effectiveness of the Company's management of material business risks.
- (w) The Company's business risk management process provides a comprehensive, integrated approach for carrying out risk management activities. This process will allow the Committee to minimise the potential impact of business risks in achieving objectives to create and protect shareholder value.

## Integrity of financial reporting

The Company's CEO and CFO (or equivalent) must provide the Declaration in writing to the Board that:

- (x) the financial statements of the Company and its controlled entities (where appropriate) for each half and full year present a true and fair view, in all material aspects, of the Company's financial condition and operational results and are in accordance with accounting standards;
- (y) the statement in clause 11.7(a) is founded on a sound system of risk management and internal compliance and control which implements the policies adopted by the Board; and
- (z) the Company's risk management and internal compliance and control framework is operating efficiently and effectively in all material respects.

Note: Under section 295A(4) of the Corporations Act a person performs *a chief executive function*



in relation to the Company if that person is the person who is primarily and directly responsible to the Directors for the general and overall management of the Company.

In addition, in the event that there is not a CFO in place, section 295A(6) of the Corporations Act provides that a person performs a *chief financial officer function* in relation to the Company if that person is the person who is primarily responsible for financial matters in relation to the Company and directly responsible for those matters to either the Directors or the person who performs the chief executive function in relation to the Company.

The persons fulfilling these respective roles will be identified by the Board with the appropriate declarations made as required.

## Review

This Charter will be reviewed annually by the Committee with any proposed changes to be approved by the Board.



Charles Lew

Executive Chairman

Approved by the Board (26 July 2023)